

TOWN OF MILLIKEN PROPOSED BUDGET PUBLIC HEARING 2016



November 9, 2015

BUDGET PROPOSAL 2016

DEVELOPMENT PROCESS

- Board Goals
 - Staff Recommendations
 - Work Sessions
 - Citizen Input – Public Hearings in November
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BUDGET PROPOSAL 2016

BOARD GOALS – STRATEGIC PLANNING

- Board Goals
 - Identity
 - Development – current realities and future possibilities
 - Town's appearance
 - Business attraction
 - Major infrastructure
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BUDGET PROPOSAL 2016

OBJECTIVES

□ **Balanced Budget**

- Secure Reserves
- Sustainable Operations

□ **Improved Services**

- Staff Investments
- Facility & Infrastructure
Improvements

□ **Capital Investments**

- Diversify Revenue Base

BUDGET PROPOSAL 2016

ECONOMIC OVERVIEW

□ Economic Conditions

- Steady but some uncertainty
- Sales Tax Growth



□ Local Development

- Increased Residential Construction
- Oil & Gas – where uncertainty is

□ Property Taxes

- Assessed Valuation Decrease
- Residential value – up % and #
- Oil & Gas Industry Role



BUDGET PROPOSAL 2016

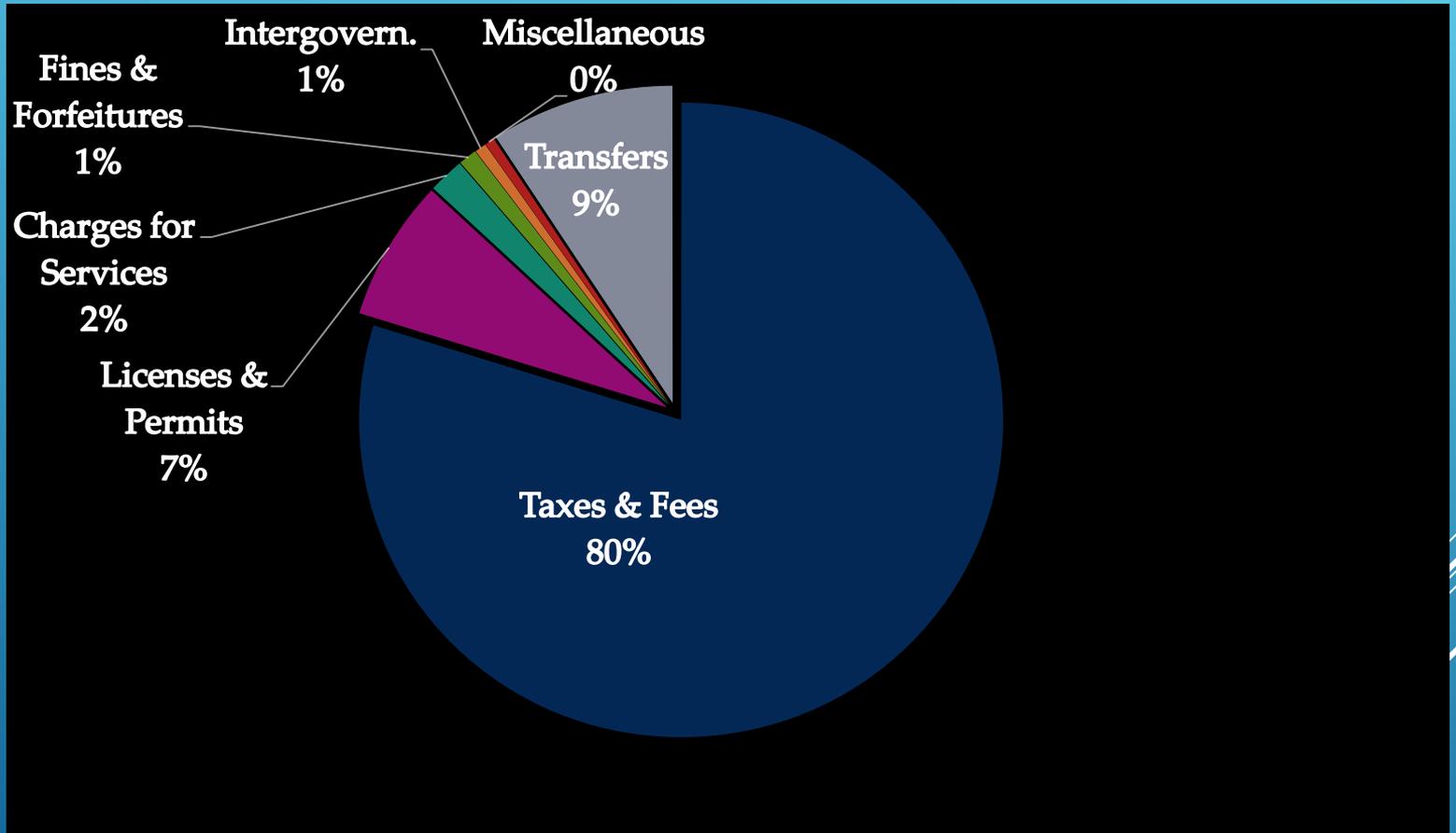
GENERAL FUND

□ Revenues

- Total Revenues Decrease 1.4% Over 2015 Estimates
- Taxes and Fees are largest revenue source (80%)
- Property Tax (58%) is largest tax and fee source
 - No Change in Mill Levy in General Fund
 - Assessed Valuation Decrease (5.3%)
- Sales & Use Tax revenue increased 5% for '16
- Flood Reimbursements – a portion still recorded in 2015

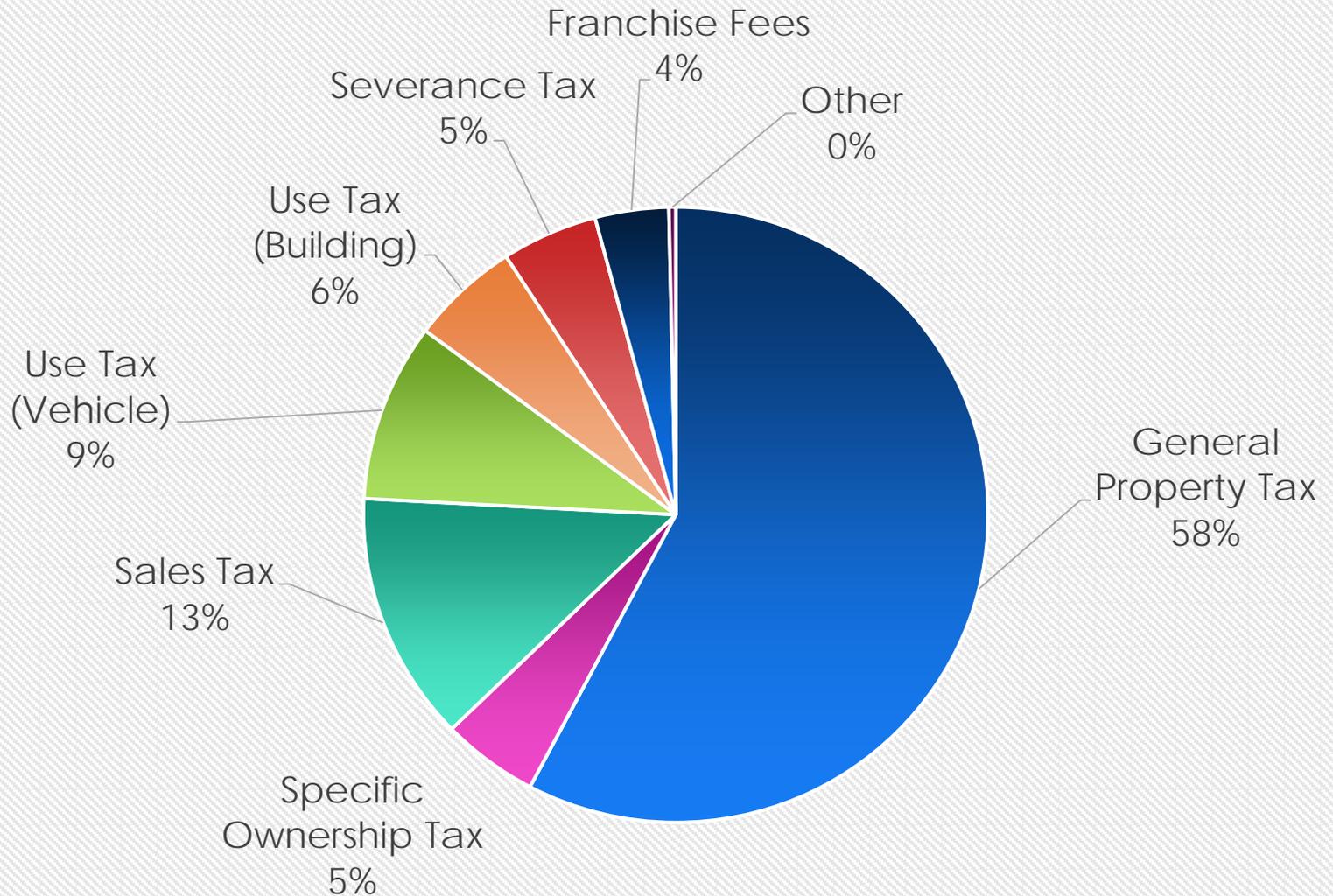
GENERAL FUND

2016 TOTAL REVENUES



GENERAL FUND

2016 TAXES & FEES REVENUES

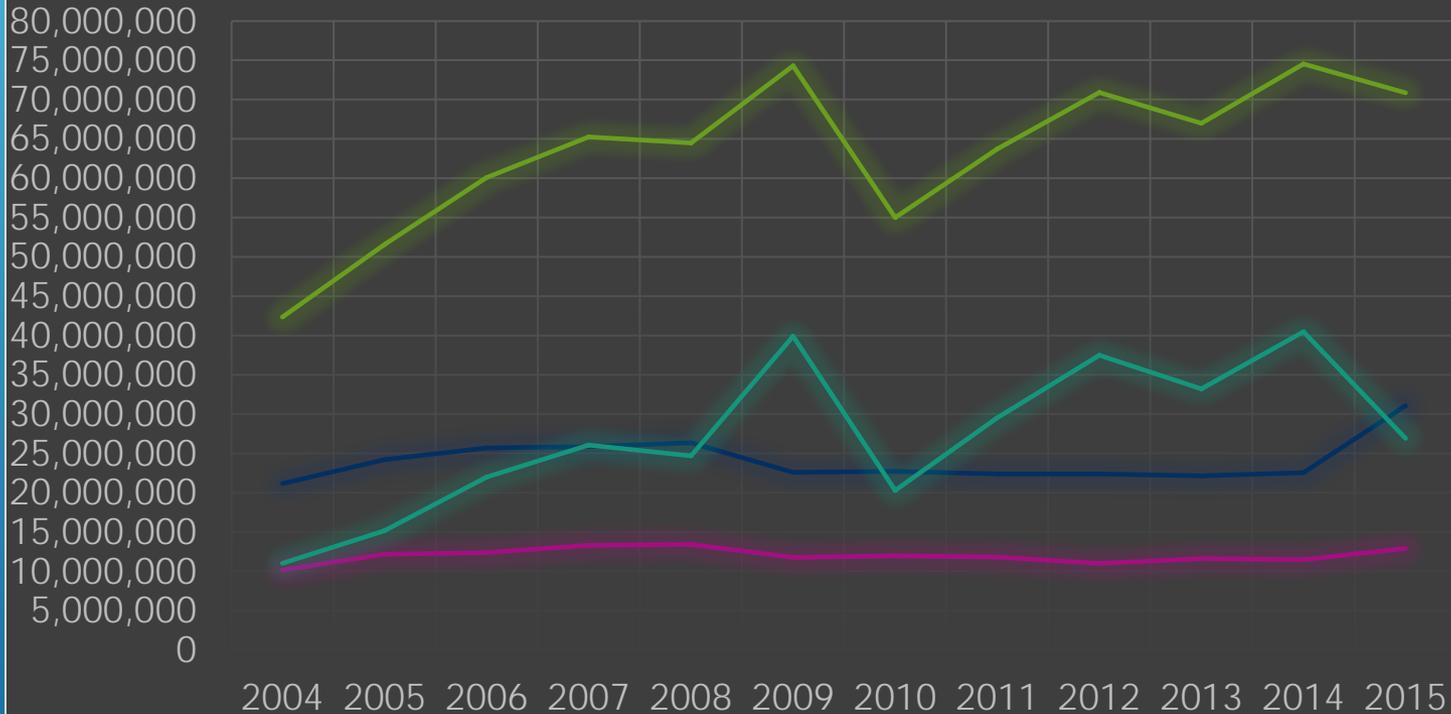


PROPERTY TAXES

ASSESSED VALUATION HISTORY

Assessed Valuation 2004-2015

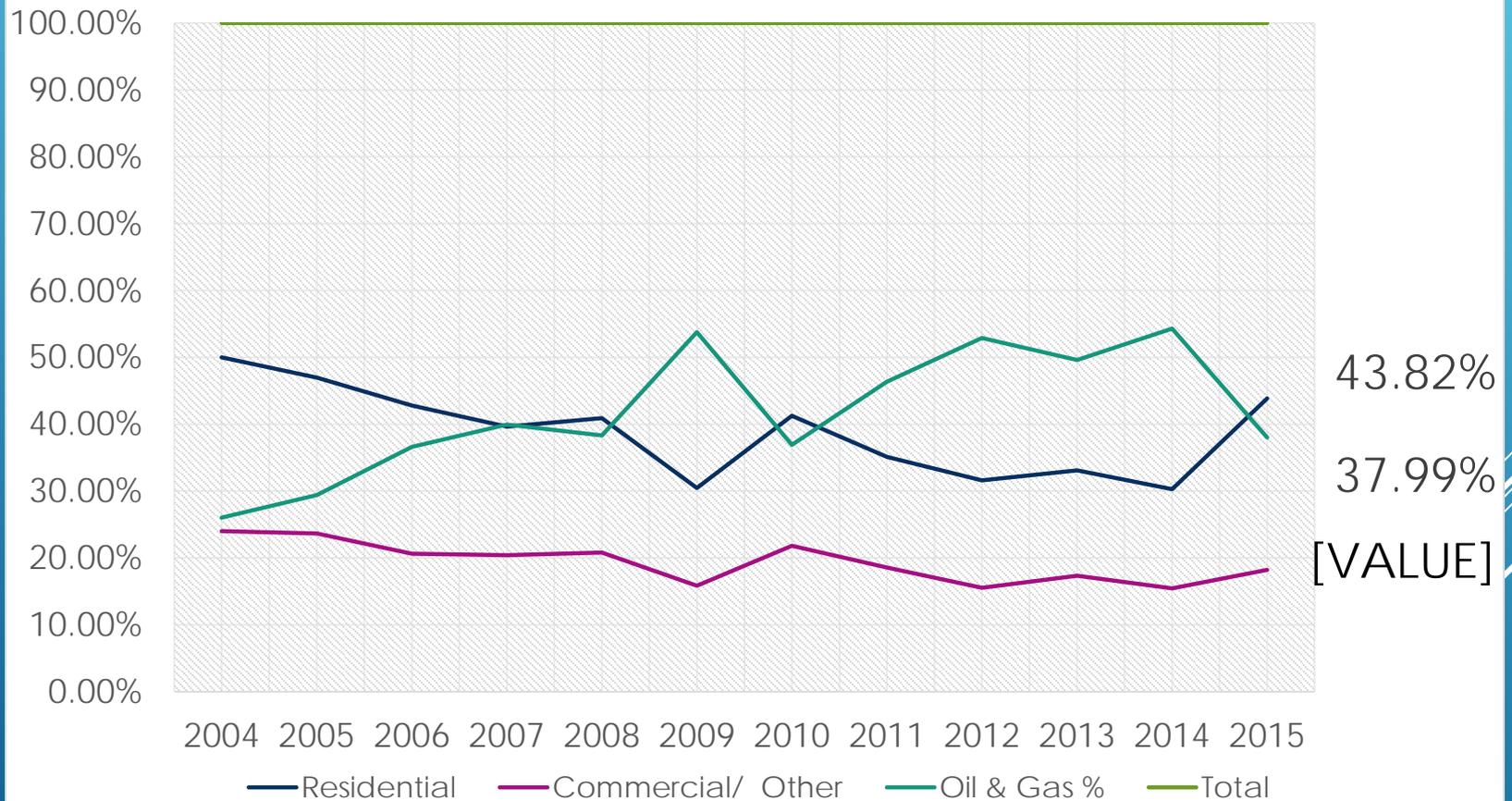
Residential Commercial Oil & Gas Total



PROPERTY TAXES

SEGMENT CONTRIBUTION TO VALUE

Segment Contribution to Value



BUDGET PROPOSAL 2016

OIL & GAS REVENUE

□ Oil & Gas Contributions

- Property Taxes – Were 54% - \$1,249,449
 - In 2016, 38% - \$770,700
- Severance Taxes – \$175,000 (may need adjustment)
- 19% of All Governmental Fund Revenues
(General, Streets, Oil & Gas & Debt Service – No Exempt Fund Rev's in 2016)

OVERALL TAXES & FEES REVENUES

Other Taxes & Fees

- Sales Taxes – no rate increase (close election) – still want to develop additional tax generating businesses
 - Marijuana Occupation Tax – not applicable
 - Storm Water Utility – not included
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GENERAL FUND

TAXES & FEES REVENUES

Other Taxes & Fees

- Sales Taxes – Up 20% in 2015, Up 5% in 2016
- Use Taxes (Vehicles) – Below estimate in 2015, Increased but below 2015 est. for 2016
- Use Taxes (Building) – Up for 2016
- Specific Ownership Tax – Flat
- Severance Tax – Flat but up from '15 budget
- Franchise Fees -

GENERAL FUND

2016 EXPENDITURES

□ Administration

- Moved 2 employees to other dep'ts
- File server & mail ballot election
- Communication – video and other
- Salary & Wage Increase 3% (same)

□ Municipal Court

- Community Court/Restorative Justice
- No major changes

GENERAL FUND

2016 EXPENDITURES

□ Community Development

- Code update
- Moved Grant Specialist/Planner to this dep't
- GIS Contract Assistance

□ Public Safety

- Full Staff for 2016 – return of Lt.
- Adding CSO in this dept
- New Vehicle Scheduled
- Radios, radars, tasers, speed zone sign
- Body cameras, add'l training budgeted
- Pay addressed versus neighbors

GENERAL FUND

2016 EXPENDITURES

□ **Town Board**

- Economic development part time
- Getting back to Priority Based Budgeting for 2016 (15K add'l)
- 1 mail survey a year (in '15 – marijuana survey a success)

□ **Public Works & Facilities Maintenance**

- Mobile service for work orders (software/hardware)
 - Town Hall Improvements
 - Trench box, light station (safety)
 - No other major changes
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GENERAL FUND

2016 EXPENDITURES

□ Parks & Outdoors

- Mowing areas – portion contract
- Non potable irrigation
- Weld Co grant – trees – new property
- Grant from PDC – more to come

□ Festivals and Programs

- Same Events as 2015
 - Beef & Bean Sponsorship Growth??
 - \$7K increase for food/fireworks for B&B
 - Move a portion to other events (\$2K?)
 - Partnership with MBA and Chamber
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GENERAL FUND

FUND BALANCE

□ Minimum Reserve

- Three Months Operating Expenses
- TRPR Initial Payment
- Sewer Line Obligation (Frank Farms . . .)

□ Capital Transfers

- \$350,000 to Capital Projects Fund (down considerably from 2015)
- 334,147 Remains Available (Up over 100,000 from the initial presentation)

BUDGET PROPOSAL 2016

SPECIAL REVENUE - GRANTS FUND

□ Revenues – Grants

- 2014-2015 - \$1.75 Million. 40% Flood-Related
- 2015
 - Safe Routes to Schools – Hwy 257 & 60 Trail
 - Milliken-Johnstown Trail (moved)
 - Comprehensive Plan Update
 - Sewer 1) Reconst. 2) Encasement
 - Tourism Marketing
 - GOCO – Heritage House
- 2016
 - M-J Trail – constructed
 - Josephine Storm Sewer - HMGP
 - Acquisition – HMGP (City portion – 12 ½%)
 - Add'l applications (Safe RtoS, Planning, others)



BUDGET PROPOSAL 2016

OIL & GAS 5.5% EXCLUSION FUND

□ Revenues

- Property Taxes Excluded from 5.5% Revenue Limitation.
 - By Application
- Zip in 2016.
- Due to valuation drop

□ Expenditures

- NO, Again NO Transfer to Street Fund for Repairs & Maintenance.



BUDGET PROPOSAL 2016

STREET FUND

□ Revenues

- Highway Users Tax
- W.C. Road & Bridge Tax
- Oil & Gas Transfer (none)
- Impact Fees Transfer (some)



□ Expenditures

- Street Maintenance
- Snow Removal
- Capital Projects – Per Paving Plan
 - Addressing gravel roads, WCR 25 Bridge, Crack Seal, Patches



BUDGET PROPOSAL 2016

CAPITAL IMPROVEMENTS FUND

□ Revenues

- Transfers
 - General Fund, CTF (no), Impact Fees

□ Expenditures

- Broad Street – Pklot first then
 - Continue thru downtown
- Parks – Capital Plan
 - Continue with Centennial & Fireman's Park
- Sidewalks – Per Gap Analysis
- Downtown Enhancement Fund



BUDGET PROPOSAL 2016

CONSERVATION TRUST FUND

□ Revenues

- State Lottery Funds



□ Expenditures

- Authorized for Parks, Recreation, Open Space, Environmental Education, Wildlife Habitat
- Transfer to Capital Improvements for Parks Capital Plan

Additional \$30K revenue in 2016 –
No transfers out (unless . . .)



BUDGET PROPOSAL 2016

DEBT SERVICE FUND

□ Revenues

- Property Taxes – Mill Levy for PD
 - Raised slightly in 2016
- Sales & Use Tax Collections (.5%)

□ Expenditures

- Police Building Bonds
- Traffic Light Bonds



BUDGET PROPOSAL 2016

IMPACT FEES FUND

□ Revenues

- Building Permit Fees

□ Expenditures

- Parks
- Trails and Open Space
- Public Facilities Infrastructure (could be used for pklot)
- Street Projects
- Drainage Projects
- Police and Administration Infrastructure (could be used for a/v, Board mtg room)
- Transfers to Capital Projects 2016
 - Streets, Parks, Grants Fund (Engineering – Josephine)



BUDGET PROPOSAL 2016

KMB & MHA

- **Milliken Housing Authority**
 - Component Unit of the Town
 - MHA Board Approves Budget
 - Resources Are Limited
 - Transfer for Site Specific Housing Study
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ENTERPRISE - WATER FUND

□ Revenues

- Revenues Same as 2015
 - Needs addressed
 - Weather Dependent
- Tap Fees Increased
 - 90+ Permits Projected



□ Expenses

- Treatment Fees Increased – Rates & Weather
- Capital Improvements TBD – finish out current and more discussion regarding R.O. and other – added portion for non potable here instead of Parks

SEWER FUND

□ Revenues

- Slight Increase for Growth
- Tap Fees Increased

□ Expenses

- Capital Improvements – Downtown replace and cure in place lining project, pump rebuild in headworks, SCADA upgrade to Mad Russian lift station, more TBD
- Capital projects should end up less than budgeted
- Biosolids Removal for Beneficial Use



TRASH FUND

□ Revenues

- Slight Increase
for Growth & Rate

□ Expenses

- Waste Management Fees Increase
 - 2.75% Annual per Contract



BUDGET PROPOSAL 2016

SUMMARY

- Economic Conditions Favorable for Near Future
- Mill Levy remains the same except for slight increase for debt service
- General Fund is balanced with reserves plus some add'l
- Add'l Capital Funds for significant improvements
- Oil & Gas reduced as % of overall revenue
- Residential – significant increase in value
- Revenue Diversity is essential for sustainability
 - Property Taxes – Commercial & Industrial Development
 - Sales Taxes – Ballot was very close – Other businesses
 - Capital Investment in Economic Development (Water Loop Line)

BUDGET PROPOSAL 2016

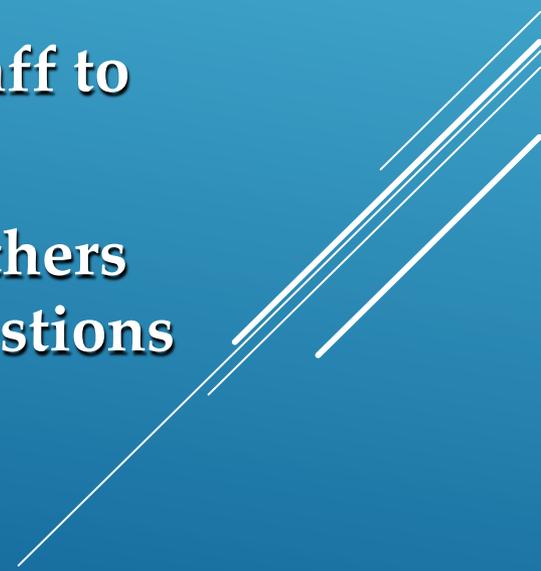
SUMMARY

- ❑ Staff remains lean / only additions thru contract and adjustments to part time and/or seasonals
 - ❑ Grants are providing resources to cover gaps and address critical needs
 - ❑ Enterprise Funds Capital Improvements – '15 and '16 – others TBD per immediate circumstances and Master Plan
 - ❑ Priority Based Budgeting – at least fiscal health analysis
 - ❑ We need to work together to build, maintain and serve this community!
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BOARD GOALS – STRAT PLAN

- Identity
 - Comprehensive plan update
 - Entrances
 - Town Hall pklot – downtown
 - Parks CIP
 - Gap analysis – trails
 - A/V platform – communications to build identity
 - Water storage tank/Water systems
 - TRPR
 - Events sponsored
 - Regional trails

BOARD GOALS – STRAT PLAN

- Development – current realities and future possibilities
 - East line water loop – allow industrial to grow
 - Water
 - Walt – economic
 - Meritage license – easier for staff to assist
 - Office building, Brookstone, others (that may have more tough questions for the Board to address)
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BOARD GOALS – STRAT PLAN

- Town's appearance
 - TRPR project
 - Trails/Gap analysis
 - Parks CIP – Fireman's Park, Centennial
 - Town Hall pklot/downtown corridor/HMGP Acquisition and storm water projects
 - Other items that could come up in '16 (CDOT project, entrances)
 - Refresh well – allow Centennial to be full
 - Non pot system

BOARD GOALS – STRATEGIC PLANNING

- Business attraction
 - Website (more and more)
 - E.D. – more product, more available sites
 - Code update / Comp plan update – downtown definition, mixed use designation, etc.
 - HMGP Acquisition/Storm water
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BOARD GOALS – STRATEGIC PLANNING

- Major Infrastructure
 - East line water loop
 - Josephine storm sewer
 - Sewer CIPP & Encasement projects
 - Headworks bldg. – sewer system
 - Water storage tank
 - Response to R.O.
 - Non potable system/augment line
 - GPS/GIS update
 - Long term CIP